

# Washington Health Benefit Exchange

Operations Committee Meeting
Financial Report
October 18, 2018
Carole Holland, CFO

# Financial Update

## September Finance update

- September month end variance of \$170k or 3.6%
- The primary reasons for the variance include:
  - Continued delay in the ramp up of Azure cloud project activities and contractors as the Exchange works to bring managed services in-house.
  - Under spend as compared to budget for September for Consumer Decision Support Tool (CDST) enhancement activity
  - Vacancy Savings
- CMS approved Washington's IAPD and OAPD for FFY19 Q1 providing Medicaid matching funds for numerous Exchange activities
  - State will submit an APD-Update on November 15<sup>th</sup> to secure Medicaid funding for the remainder of the federal fiscal year
- HBE participating with HCA, DSHS, DCYF and DOH to identify Enterprise technology strategies to meet CMS requirements for further integration and reuse of system functionality



# SFY 2019 Expenditure report by fund source

### September 2018

|            |    |           |    |            | ١  | /ariance   | Variance |
|------------|----|-----------|----|------------|----|------------|----------|
| Fund       |    | Budget    | Ex | penditures | un | der/(over) | %        |
| GF-State   | \$ | 443,830   | \$ | 401,743    | \$ | 42,087     | 9.5%     |
| GF-Federal | \$ | 2,036,508 | \$ | 1,901,991  | \$ | 134,517    | 6.6%     |
| 17T        | \$ | 2,280,393 | \$ | 2,286,457  | \$ | (6,064)    | -0.3%    |
| Total      | \$ | 4,760,731 | \$ | 4,590,190  | \$ | 170,541    | 3.6%     |

### Year to Date

|                  |    |            | ٧  | /ariance   | Variance |
|------------------|----|------------|----|------------|----------|
| Budget           | Ex | penditures | un | der/(over) | %        |
| \$<br>1,568,580  | \$ | 1,238,352  | \$ | 330,228    | 21.1%    |
| \$<br>5,918,475  | \$ | 5,626,222  | \$ | 292,253    | 4.9%     |
| \$<br>6,763,188  | \$ | 6,307,863  | \$ | 455,325    | 6.7%     |
| \$<br>14,250,243 | \$ | 13,172,437 | \$ | 1,077,806  | 7.6%     |

### **End of Year Projection- Total Funds**

|            |               |               | Variance     | Variance |
|------------|---------------|---------------|--------------|----------|
| Fund       | Budget        | Expenditures  | under/(over) | %        |
| GF-State   | \$ 5,651,000  | \$ 5,650,515  | \$ 485       | 0.0%     |
| GF-Federal | \$ 27,176,114 | \$ 26,898,861 | \$ 277,253   | 1.0%     |
| 17T        | \$ 32,241,646 | \$ 31,800,475 | \$ 441,171   | 1.4%     |
| Total      | \$ 65,068,760 | \$ 64,349,851 | \$ 718,909   | 1.1%     |



# SFY 2019 Expenditure report by object

September 2018

| Object             |    | Budget    | Ex | Expenditures |    | der/(over) | %     |  |
|--------------------|----|-----------|----|--------------|----|------------|-------|--|
| Salaries           | \$ | 956,300   | \$ | 883,499      | \$ | 72,801     | 7.6%  |  |
| Benefits           | \$ | 337,641   | \$ | 311,753      | \$ | 25,888     | 7.7%  |  |
| Contracts          | \$ | 3,087,980 | \$ | 3,126,267    | \$ | (38,287)   | -1.2% |  |
| Goods and Services | \$ | 358,130   | \$ | 262,240      | \$ | 95,890     | 26.8% |  |
| Travel             | \$ | 20,680    | \$ | 6,432        | \$ | 14,248     | 68.9% |  |
| Total              | \$ | 4,760,731 | \$ | 4,590,190    | \$ | 170,541    | 3.6%  |  |

Year to Date

|                  |    |              | ١  | /ariance   | Variance |
|------------------|----|--------------|----|------------|----------|
| Budget Ex        |    | Expenditures |    | der/(over) | %        |
| \$<br>2,850,830  | \$ | 2,613,000    | \$ | 237,830    | 8.3%     |
| \$<br>1,005,223  | \$ | 918,475      | \$ | 86,748     | 8.6%     |
| \$<br>8,950,340  | \$ | 8,542,788    | \$ | 407,552    | 4.6%     |
| \$<br>1,381,810  | \$ | 1,078,085    | \$ | 303,725    | 22.0%    |
| \$<br>62,040     | \$ | 20,089       | \$ | 41,951     | 67.6%    |
| \$<br>14,250,243 | \$ | 13,172,437   | \$ | 1,077,806  | 7.6%     |

End of Year Projection- Enacted Budget

|                    |                  |    |            | ١  | Variance . | Variance |
|--------------------|------------------|----|------------|----|------------|----------|
| Object             | Budget           | Ex | penditures | un | der/(over) | %        |
| Salaries           | \$<br>11,943,628 | \$ | 11,705,798 | \$ | 237,830    | 2.0%     |
| Benefits           | \$<br>4,092,442  | \$ | 4,005,694  | \$ | 86,748     | 2.1%     |
| Contracts          | \$<br>43,250,120 | \$ | 43,102,717 | \$ | 147,403    | 0.3%     |
| Goods and Services | \$<br>5,534,140  | \$ | 5,329,163  | \$ | 204,977    | 3.7%     |
| Travel             | \$<br>248,430    | \$ | 206,479    | \$ | 41,951     | 16.9%    |
| Total              | \$<br>65,068,760 | \$ | 64,349,851 | \$ | 718,909    | 1.1%     |



# SFY 2019 Expenditure report by department

### September 2018

| Department     | t Budget |           |    | penditures | Variance<br>ider/(over) | Variance<br>% |
|----------------|----------|-----------|----|------------|-------------------------|---------------|
| Communications | \$       | 616,710   | \$ | 852,385    | \$<br>(235,675)         | -38.2%        |
| Executive      | \$       | 156,910   | \$ | 125,727    | \$<br>31,183            | 19.9%         |
| Finance        | \$       | 269,010   | \$ | 237,055    | \$<br>31,955            | 11.9%         |
| IT             | \$       | 2,230,970 | \$ | 1,949,965  | \$<br>281,005           | 12.6%         |
| Legal          | \$       | 34,651    | \$ | 30,186     | \$<br>4,465             | 12.9%         |
| Operations     | \$       | 1,336,570 | \$ | 1,278,083  | \$<br>58,487            | 4.4%          |
| Policy         | \$       | 115,910   | \$ | 116,788    | \$<br>(878)             | -0.8%         |
| Unalloted      | \$       | -         | \$ | -          | \$<br>-                 | 0.0%          |
| Total          | \$       | 4,760,731 | \$ | 4,590,190  | \$<br>170,541           | 3.6%          |

### Year to Date

|                  |    |            |    | Variance    | Variance |
|------------------|----|------------|----|-------------|----------|
| Budget           | Ex | penditures | un | ider/(over) | %        |
| \$<br>1,768,420  | \$ | 1,994,851  | \$ | (226,431)   | -12.8%   |
| \$<br>503,250    | \$ | 362,747    | \$ | 140,503     | 27.9%    |
| \$<br>807,030    | \$ | 669,503    | \$ | 137,527     | 17.0%    |
| \$<br>6,640,950  | \$ | 5,851,150  | \$ | 789,800     | 11.9%    |
| \$<br>114,953    | \$ | 117,470    | \$ | (2,517)     | -2.2%    |
| \$<br>4,073,410  | \$ | 3,832,173  | \$ | 241,237     | 5.9%     |
| \$<br>342,230    | \$ | 344,542    | \$ | (2,312)     | -0.7%    |
| \$<br>-          | \$ | -          | \$ | -           | 0.0%     |
| \$<br>14,250,243 | \$ | 13,172,437 | \$ | 1,077,806   | 7.6%     |

### **End of Year Projection- Enacted Budget**

| Department     |    | Budget     | Б  | penditures |    | /ariance<br>der/(over) | Variance<br>% |
|----------------|----|------------|----|------------|----|------------------------|---------------|
| Communications | Ś  | _          |    | •          | \$ | 28,811                 | 0.4%          |
| Executive      | s  | 1,927,000  |    | 1,786,497  | Ś  | 140,503                | 7.3%          |
| Finance        | s  | 3,991,910  | •  | 3,854,383  | Ś  | 137,527                | 3.4%          |
| IT             | \$ | 25,079,990 | \$ | 24,790,190 | \$ | 289,800                | 1.2%          |
| Legal          | \$ | 426,722    | \$ | 419,393    | \$ | 7,329                  | 1.7%          |
| Operations     | \$ | 19,181,150 | \$ | 19,074,898 | \$ | 106,252                | 0.6%          |
| Policy         | \$ | 1,322,850  | \$ | 1,314,162  | \$ | 8,688                  | 0.7%          |
| Unallotted     | \$ | 5,591,488  | \$ | 5,591,488  | \$ | -                      | 0.0%          |
| Total          | \$ | 65,068,760 | \$ | 64,349,851 | \$ | 718,909                | 1.1%          |



# SFY 2019 FTE's by department

September 2018

|                | Budgeted<br>FTEs | Actual<br>FTEs | Variance<br>under/(over) | Variance<br>% |
|----------------|------------------|----------------|--------------------------|---------------|
| Communications | 17.5             | 17.5           | 0.0                      | 0.0%          |
| Executive      | 9.5              | 9.0            | 0.5                      | 5.3%          |
| Finance        | 15.5             | 14.5           | 1.0                      | 6.5%          |
| IT             | 37.5             | 33.5           | 4.0                      | 10.7%         |
| Legal          | 1.5              | 1.5            | 0.0                      | 0.0%          |
| Operations     | 45.0             | 42.0           | 3.0                      | 6.7%          |
| Policy         | 9.0              | 8.0            | 1.0                      | 11.1%         |
| Total          | 135.5            | 126.0          | 9.5                      | 7.0%          |

Year to Date

| Budgeted<br>FTEs | Actual<br>FTEs | Variance<br>under/(over) | Variance<br>% |
|------------------|----------------|--------------------------|---------------|
| 17.5             | 17.2           | 0.3                      | 1.9%          |
| 9.5              | 8.7            | 0.8                      | 8.8%          |
| 15.5             | 14.2           | 1.3                      | 8.6%          |
| 37.5             | 32.8           | 4.7                      | 12.4%         |
| 1.5              | 1.5            | 0.0                      | 0.0%          |
| 45.0             | 42.3           | 2.7                      | 5.9%          |
| 9.0              | 8.0            | 1.0                      | 11.1%         |
| 135.5            | 124.7          | 10.8                     | 8.0%          |



# SFY 2019 Expenditures for major contracts

### September 2018

| Fund          | Cu | rrent Month<br>Budget | <br>rrent Month<br>penditures | Ex | YTD<br>penditures | An | nual Budget | Projected End<br>of Year | nd of Year<br>Variance | End of Year<br>% Variance |
|---------------|----|-----------------------|-------------------------------|----|-------------------|----|-------------|--------------------------|------------------------|---------------------------|
| Faneuil       | \$ | 724,668               | \$<br>702,907                 | \$ | 2,149,945         | \$ | 11,350,544  | \$11,321,532             | \$<br>29,012           | 0.3%                      |
| Deloitte- M&O | \$ | 413,763               | \$<br>413,763                 | \$ | 1,241,289         | \$ | 4,965,156   | \$ 4,965,156             | \$<br>-                | 0.0%                      |
| Deloitte- DDI | \$ | 602,451               | \$<br>585,239                 | \$ | 1,187,691         | \$ | 3,621,103   | \$ 3,603,891             | \$<br>17,212           | 0.5%                      |
| KP            | \$ | 203,233               | \$<br>173,636                 | \$ | 531,308           | \$ | 2,925,772   | \$ 2,890,288             | \$<br>35,484           | 1.2%                      |
| Navigators    | \$ | 238,305               | \$<br>220,000                 | \$ | 674,988           | \$ | 3,125,000   | \$ 3,085,073             | \$<br>39,927           | 1.3%                      |
| Total         | \$ | 2,182,420             | \$<br>2,095,545               | \$ | 5,785,221         | \$ | 25,987,575  | \$ 25,865,940            | \$<br>121,635          | 0.5%                      |



# September Contracts Update

# September 2018 contract updates

| Contract # | Company                                 | Start    | End      | Description  | Additional<br>Value | Total Contract<br>Value | Changes Through September 2018  |
|------------|---|----------|----------|--|---------------------|-------------------------|---|
| HBE-027    | Deloitte                                | 4/19/12  | 6/30/20  | Systems Integration Contractor                                     | \$2,449,274         | \$189,117,976           | Add funds for enhancements for release 6.1  |
| HBE-163    | Altriva                                 | 8/7/14   | 12/31/19 | CRM development and support  | \$0                 | \$160,000               | Extend period of performance  |
| HBE-198    | Portland<br>Webworks                    | 11/19/15 | 6/30/19  | Web content management system (CMS)                                | \$0                 | \$364,684               | New homepage for open enrollment 6  |
| MLA-179    | Edifecs                                 | 3/13/15  | 6/30/19  | Master License and Service Agreement                               | \$159,048           | \$3,016,088             | Add new statement of work for add-ons, upgrades, and testing support                    |
| HBE-402    | Gloria Johnson                          | 11/1/18  | 6/30/19  | Presiding Officer Services   | N/A                 | \$50,000                | Presiding officer services  |
| HBE-401    | Advisor Benefits<br>Group               | 9/19/18  | 8/31/19  | Full Service Enrollment Center                                     | N/A                 | \$28,000                | Full service enrollment center  |
| SLA-030    | Alliance 2020                           | 11/5/12  | 10/31/19 | Employment screening and reporting                                 | \$0                 | \$0                     | Extend period of performance  |
| IAA-392    | Oregon Health<br>Sciences<br>University | 6/18/18  | 6/30/19  | WA-APCD Data Sharing Agreement and Licenses                        | \$20,000            | \$20,000                | Purchase of two additional Enclave<br>Licenses and on point health data<br>linkage      |
| HBE-337    | GetInsured                              | 5/12/17  | 6/30/19  | Consumer decision support tool for QHP shopping on HPF             | \$0                 | \$922,120               | Update requirements for the implementation and maintenance of the formulary search tool |
| HBE-391    | Accenture                               | 7/9/18   | 3/31/19  | Agile training and coaching services for executive leadership team | \$0                 | \$35,500                | Extend period of performance  |



