

**Susanne (Susie) Dade**

Deputy Director, Washington Health Alliance

Susanne (Susie) Dade has worked in health care in Washington State since 1980 and she has been with the Washington Health Alliance since 2006. The Washington Health Alliance is a place where stakeholders work collaboratively to transform Washington state's health care system for the better. As the Alliance's Deputy Director, Ms. Dade is involved in strategy development, purchaser engagement, and improving transparency through performance measurement and public reporting. Ms. Dade has led the Alliance's involvement in a number of important initiatives including Washington state's involvement in the nationally-known Robert Wood Johnson Foundation Aligning Forces for Quality initiative, development of the state's first Health Innovation Plan, development of the Washington State Common Measure Set on Healthcare Quality and Cost, formation of Washington's Choosing Wisely initiative, and implementation of a statewide patient experience survey. Prior to joining the Alliance, Ms. Dade worked for Group Health Cooperative (now Kaiser Permanente Washington) for 16 years, serving in several delivery system leadership positions, primarily in the areas of consultative specialty care and medical staff administration. From 1980 to 1989, Ms. Dade worked with the Southwest Washington and Puget Sound Health Systems Agencies, and had a focus on community-based health care planning, stakeholder engagement, and health care policy. Ms. Dade has a Bachelor of Science in Health Care Administration and a Masters in Public Administration and Health Policy.

## **Caroline Whalen Bio**

Caroline Whalen is the director of the Department of Executive Services, overseeing eight divisions and offices. Caroline also serves as Chief Administrative Officer. In this role, she advises the County Executive on the administrative ramifications of policy decisions. Caroline has worked for King County since 1994 as an analyst and manager in both the executive and legislative branches. In her time at King County, Caroline has managed a number of complex projects and initiatives, including the transformation of the County's finance, human resources, and budgeting business environment and systems.

Health reform has been a focus of Caroline's work since 2003. She was lead staff for the task force that led to the formation of the Washington Health Alliance. Caroline was also a principal member of the team that developed the Healthy Incentives program, which won an Innovations in American Government Award from the Kennedy School of Government at Harvard University.

## **Jeff White**

*Director, Global Health Care and Well Being*  
**The Boeing Company**

Jeff White is the Director of Global Health Care and Well Being at The Boeing Company. In this role he leads a team responsible for benefits strategy, contract negotiations and plan policy which accounts for \$2.5 billion in annual spend. Jeff and his team take an active role in partnering with the provider community, associations and other industry stakeholders to explore innovative improvements to health care delivery systems ranging from clinical programs like Medical Homes, to broader network strategies such as Centers of Excellence and Accountable Care Organizations (ACOs). Jeff leads a team responsible for Boeing's ACO, called Preferred Partnership, which has launched in Puget Sound, Charleston, St. Louis and Southern California. Jeff is active in partnering with Boeing's Government Operations team on a variety of advocacy issues related to health care policy. He has served on boards and committees of a variety of industry associations including St. Louis Business Health Coalition, National Business Group on Health, Employee Benefits Research Institute and the HHS Health Care Payment Learning and Action Network. Jeff has been with Boeing since 2006. Prior to Boeing, Jeff was a consultant at two of the leading national health benefits consulting firms where he advised large organizations on health care benefits strategy.

