

BOARD MEETING

Wednesday December 11, 2025

LOCATION: Conference Center at Seattle-Tacoma
International Airport
17801 International Blvd., Seattle, WA 98158
Beijing Conference Room
TELECONFERENCE: [Meeting Link](#)
CONFERENCE LINE: +1 (360)-726-3014
CONFERENCE PIN: 378 138 841#

MISSION:

The Washington Health Benefit Exchange seeks to redefine people's experience with health care. Our mission is to radically improve how Washington residents secure health insurance through innovative and practical solutions, an easy-to-use customer experience, our values of integrity, respect, equity, and transparency, and by providing undeniable value to the health care community.

Our Objectives:

- Increase access to affordable health plans
- Organize a transparent and accountable insurance market to facilitate consumer choice
- Provide an efficient, accurate, and customer-friendly eligibility determination process
- Enhance health plan competition on value: price, access, quality, service, and innovation

AGENDA

TIME	TOPIC
9:00 (5 min)	Welcome and Introductions <i>Dr. Monica McLemore, Chair</i>
9:05 (5 min)	Approval of October 23, 2025, Meeting Minutes <i>Dr. Monica McLemore</i>
9:10 (25 min)	CEO Report <i>Ingrid Ulrey, Chief Executive Officer</i>
9:35 (20 min)	Finance Report <i>Jim Crawford, Chief Financial Officer</i>
9:55 (55 min)	2026 Legislative Priorities <i>Shirley Prasad, Government Affairs Director</i> <i>Laura Kate, Zaichkin, Director of Market Competition and Affordability</i>
10:50 (5 min)	Public Comment
10:55 (5 min)	Break
11:00 (25 min)	2027 Standard Plan Approval (BOARD ACTION) <i>Leah Hole-Marshall, General Counsel and Chief Strategist</i> <i>Kristin Villas, Senior Policy Analyst</i>
11:25 (30 min)	Executive Session of Board Executive Committee <i>Discuss the review of performance of a public employee pursuant to RCW 42.30.110(g)</i>
11:55 (5 min)	Closing Remarks and Adjournment <i>Dr. Monica McLemore, Chair</i> <ul style="list-style-type: none"> • Next meeting: January 29, 2026

The Exchange Board will consider all matters on the agenda plus any items that may normally come before them. All agenda item times, except the meeting start time, are subject to change based on Chair discretion to meet the business needs of the Board. This notice is pursuant to the requirements of the Open Public Meeting Act, Chapter 42.30 RCW. Direct e-mail to: info@wahbexchange.org. Materials posted at: <https://www.wahbexchange.org/about-the-exchange/exchange-board/>